GL-2: DPC Customer Complaints Management Policy

1. Policy statement

The Department of the Premier and Cabinet (DPC) is committed to responding to feedback. Responding effectively and efficiently to feedback assists us to improve our services and deliver better outcomes.

2. Scope

Complaints managed under this policy are customer complaints about the service or action of DPC, or its staff, by a person who is apparently directly affected by the service or action and includes complaints about a breach of an individual's privacy or human rights by DPC.

Note:

- Complaints which are deemed by the DPC Complaints Coordinator not to be about the above (for example, a comment on a government policy or the actions of another department) are not managed under this policy.
- Complaints received that are not managed under this policy may be referred to another agency (i.e. the relevant department, the Crime and Corruption Commission, the Queensland Ombudsman). In this case, the complainant will be notified of this referral in writing.

3. Principles

Principles	This means we will
1. People focus	 act and make decisions in a way that is compatible with human rights recognise and respect everybody's right to provide feedback demonstrate a commitment to addressing feedback in a timely manner and without charge involve the complainant in the process as far as is practicable and appropriate recognise everyone's right to work in a respectful, safe and healthy workforce free from all forms of violence, harassment and discrimination
2. Remedies	 attempt early, informal resolution and compromise wherever possible, at the lowest level possible (i.e. at manager level) offer remedies that are fair to all parties, minimising the possibility of ongoing dispute
3. Visibility and access	 ensure clear information is available on DPC's website about how and where to make a complaint and how complaints are managed provide reasonable assistance to complainants with special needs in making complaints recognise and address complaints provided anonymously, or through an authorized third party in the same manner as any other complaint, noting

Principles	This means we will
	that where contact details are not provided, complaints may not always be able to be fully investigated
4. Responsiveness	 record, track, acknowledge and process complaints in a timely manner, in accordance with the relevant DPC complaint procedure ensure that the complainant is aware of the process, timeframes, their
	likely involvement, the possible outcomes of the complaint and any other necessary information
5. Objectivity and fairness	 manage complaints objectively and deal with them fairly, respectfully, consistently, in accordance with the principles of natural justice and without actual, potential or perceived conflicting interests take all reasonable steps to ensure that a complainant is not
	 adversely affected protect the rights of officers where they are the subject of a complaint
	deal with complaints confidentially to the extent possible and with personal information in accordance with the <i>Information Privacy Act</i> 2009
	 refuse to investigate a complaint if it is considered to be abusive, trivial, or vexatious
6. Feedback	 provide adequate and timely feedback on complaints to all parties notify complainants of their internal and external review options
7. Monitoring and reporting	 record and report complaints in accordance with legislative and other requirements commit to using complaints as an essential tool for continuous improvement
8. Resources and training	ensure adequate resources (including training where required) are available
	empower staff to implement DPC's complaint management system as appropriate.

4. Responsibilities

Responsible Officer

The Executive Director, Governance and Integrity performs the role of DPC Customer Complaints Coordinator. This role also functions as the DPC Public Interest Disclosure Coordinator.

The Associate Director-General, Governance and Engagement performs the role of DPC's CCC Liaison Officer. This role has direct access to the Director-General.

5. Implementing the policy

How to make a complaint to DPC

Complaints may be made to DPC online, in writing or by telephone. For more information about how to contact us, and what information should be provided, please visit: www.premiers.qld.gov.au/about-us/contact-us/compliments-and-complaints.aspx

Our process for dealing with complaints

1. Initial complaint handling

2. Internal review

3. External review

Step 1 - Initial complaint handling: we will try to resolve your complaint at your first point of contact, or in the first 24 hours of receipt of the complaint if possible, for example on the phone or in person (Early informal resolution). Otherwise, your complaint will go through a process of acknowledgement, assessment and response, with a written advice to be provided to you on the outcome of your complaint.

Step 2 - Internal review: if you are dissatisfied with the outcome of your complaint or how the complaint was handled, you may seek an internal review by a senior DPC officer.

Step 3 - External review: if you are dissatisfied with the internal review, you may seek an external review by an independent external review body. The external review bodies available include the:

- Office of the Queensland Ombudsman
- Office of the Information Commissioner (for complaints about breaches of privacy)
- the Queensland Human Rights Commission (QHRC) (for complaints about a breach of human rights under the *Human Rights Act 2019* (HR Act)).

Our timeframes

If you make a complaint and it is not resolved at the first point of contact, you can expect:

- your complaint to be acknowledged within three business days
- simple complaints (that are not of a serious nature and/or not requiring extensive investigation or consultation) to be resolved within 30 business days
- if there is going to be a delay in responding to your complaint due to complexity or the requirement of extensive investigation, to be informed why and provided regular updates on the progress of the complaint.

If your complaint relates to a breach of human rights by DPC, you can expect your complaint to be finalised within 45 working days.

A request for internal review must be made in writing, within 20 business days of receiving written advice of the outcome of your complaint. You can expect to receive a response to your request for internal review within 20 business days.

Responding to and closing a complaint

We are committed to:

- encouraging better relationships with our customers through meaningful feedback and resolution wherever possible
- staff development and business improvement, by advising the nature, outcomes and causes of complaints to all officers concerned.

Unreasonable complainant conduct

There may be occasions when a customer's conduct could be considered unreasonable. These might include:

- frequent, lengthy, repeated or abusive telephone calls, which occupy significant staff time and resources
- frequent letters, emails, faxes or visits seeking resolution of issues beyond the scope of the original complaint or before the decision due date
- seeking information, advice or resolution from a variety of staff about the same issue

- any contact which involves abusive or threatening language or behaviour
- the customer continues to contact the department after feedback has been provided regarding the complaint and all avenues of review have been exhausted.

DPC will consider the relevant circumstances, including staff welfare and appropriate use of department resources and make a decision regarding limiting the complainant's contact with the department, for example:

- restricting the times for and/or frequency of contact
- designating a single officer with whom the complainant may have contact, such as a manager
- nominating the acceptable form of contact, for example written communication only.

Decisions regarding limiting contact with the department will be communicated to the complainant in writing. Conduct which involves violence or aggression will be also be managed in accordance with relevant human resources policies and/or procedures.

Different procedures may apply to some complaints

DPC is required to address certain types of complaints in specific manners. The DPC Complaints Coordinator will assess and address an incoming complaint as per the below table.

Type of complaint	The complaint is governed by this policy and
Complaints about DPC products, services and employees.	DPC Customer Complaint Management Procedure. Australian Standard ISO 10002:2022 Guidelines for Complaint Management in Organisations
A complaint which is an allegation about 'corrupt conduct' as defined under s.15 of the Crime and Corruption Commission Act 2001 (CC Act)	DPC Corrupt Conduct Procedure. Note: the complaint may be referred to the Crime and Corruption Commission (CCC) for investigation or investigated by DPC and reported to the CCC if required under the CC Act
A complaint assessed as a public interest disclosure (PID) in accordance with the Public Interest Disclosure Act 2010 (PID Act)	DPC Public Interest Disclosure Procedure and the PID Act. Note: a complaint that may constitute a PID relating to another public sector entity may, with the agreement of the discloser and following a risk of reprisal assessment be referred to the other entity for consideration.
Complaint that DPC has breached an individual's privacy	Information Privacy Act 2009, DPC Privacy of Personal Information Guide and the DPC Customer Complaint Management Procedure
A complaint alleging a breach of an individual's human rights	The HR Act, the DPC Human Rights Policy and the DPC Customer Complaint Management Procedure. Note: a complaint that another government entity has breached an individual's human rights will be referred to the relevant government entity for consideration.
A complaint about a CEO.	Complaints about a CEO are referred to the Associate Director-General, Governance and Engagement and managed under the DPC Customer Complaint Management Procedure

Reporting and Record Keeping

Before 30 September each year, in accordance with Section 264 of the *Public Sector Act 2022*, the Director-General of DPC will publish on the DPC website information about:

a) the number of customer complaints received in the financial year which ended on 30 June of the year

- b) the number of complaints (if any) resulting in further action
- c) the number of complaints (if any) resulting in no further action.

Complaint data including any trends and if applicable analysis will be considered every six months. DPC will keep detailed and accurate records about complaints, beginning at initial receipt, and tracking the progress of the complaint. In some instances, a customer complaint may not need to be recorded at the time of receipt, where it is not reasonably practicable to record it, if it is addressed immediately at the first point of contact or in the first 24 hours of receipt of the complaint (through early informal resolution), or the complainant has been provided with information about how to lodge a complaint.

Personal information that is received by an agency through its customer complaints management process will be managed in accordance with the *Information Privacy Act* 2009.

All customer complaint records will be managed in line with the *Public Records Act 2002* and the *General Retention and Disposal Schedule*.

6. Legislation and/or associated documents

6.1 Legislation

Crime and Corruption Act 2001 Human Rights Act 2019 Information Privacy Act 2009 Public Interest Disclosure Act 2010 Public Records Act 2002 Public Sector Act 2022

6.2 Cabinet-approved, whole-of-government policies

Queensland Public Service Customer Complaint Management Framework
Queensland Public Service Customer Complaint Management Guideline

6.3 Delegations/Authorisations

Nil

6.4 Related policies and frameworks

General Retention and Disposal Schedule DPC Human Rights Policy DPC Privacy of Personal Information Guide Australian Standard ISO 10002:2022 Guidelines for Complaint Management in Organisations

6.5 Related procedures

DPC Corrupt Conduct Procedure
DPC Customer Complaint Management Procedure
DPC Public Interest Disclosure Procedure

6.6 Guidelines, local work instructions

Nil

7. Definitions

Customer	Complaints about the service or action of DPC, or its staff, by a
complaints	person who is apparently directly affected by the service or action and
(also	includes complaints about a breach of an individual's privacy or
complaints)	human rights by DPC.